

EUROPEAN BRIDGE LEAGUE

To Presidents of all EBL NBOs
EBL Executive Committee Members
NBOs Liaison Committee

29th November 2011

<p>6th EBL NBO Officers' Seminar Thursday 2nd February to Sunday 5th February 2012 Budapest - Hungary</p>

Dear President and Officer,

We hereby cordially invite your federation to participate in the NBO Officers' Seminar, taking place at the Danubius Flamenco Hotel in Budapest/Hungary from Thursday 2nd February to Sunday 5th February 2012.

The EBL will cover the cost of accommodation and all meals (except the free evening on Friday) for up to two delegates staying in single rooms. You may send a third delegate to share a double room with one of the others at a nominal extra charge. Subject to availability on a first come first served basis, you can get a single room, at your federation's expense, also for the third delegate.

In order for us to plan everything and to reserve the necessary rooms at the hotel, please inform us **latest December 14th 2011** of your intent to participate and the number of delegates you wish to send.

You do not have to advise us the names of the delegates at that time if not known, but we would like to have that information latest January 16th 2012 in order to prepare name tags, organize group sessions, etc...

Please send your responses to secretariat@europeanbridge.org with copy to jankamras@comhem.se, and no one will be upset if you answer before the deadline.

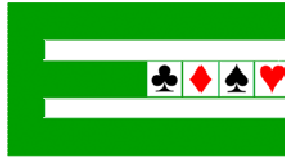


The programme looks as follows:

Thursday	16:00	Opening address
	16:15	Latest news and state of the EBL
	16:30	EBL Finances
	17:00	Presentation of an NBO structure – Polish Bridge Union
	18:00	Handicap system/tournaments
	18:30	Technological developments – “Bridge in the 21 st century”
	19:00	Address by Hungarian sports ministry
	19:15	Dinner
	21:00	Presentation of future championships
Friday	10:00	Votes and dues
	11:00	Tournament Director courses
	11:45	Organizing a championship
	13:00	Lunch
	14:30-19:00	Group sessions:
		A) EBL Championships (format, frequency, etc.)
		B) What EBL can do for the NBOs
	C) Youth bridge	
	19:00	Evening free
Saturday	09:30-14:00	Group sessions:
		D) How to organize a NBO
		E) Promotion & development
		F) Internet & social media
	14:00-18:30	Afternoon free
	18:30	Gala dinner
	20:45	Bridge tournament
Sunday	09:30	Relationship to other organizations, incl. poker
	10:45	Eligibility for EBL events
	11:30	Communications & Web
	12:00	Synthesis & finishing remarks
	12:30	Farewell lunch

We have incorporated all topics we received as suggestions for the agenda from various federations. We consider this biannual seminar to be the best opportunity for interaction and exchange of information and ideas not only between the NBOs and the EBL executive, but also among the NBOs themselves.

The General Assembly is of course the forum where important matters are voted upon, but it rarely allows time for in-depth discussions or for the NBOs to communicate their thoughts to the executive. This seminar provides the opportunity to do just that, and your active participation is therefore very important and much appreciated.



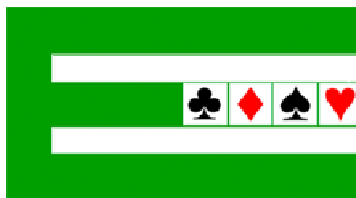
Finally, we are attaching to this letter for easy reference our last letter with a number of questions we would like the participants being prepared with answers to. It will make the discussions on several topics much more fruitful and we would like you to distribute that letter to your chosen delegates.

With hopes of a large attendance to a successful seminar we remain,

Yours sincerely

Jan Kamras
NBOs Liaison Committee Chairman

Yves Aubry
EBL President



EUROPEAN BRIDGE LEAGUE

To Presidents of all EBL NBOs
All registered participants
EBL Executive Committee Members
NBOs Liaison Committee

16th January 2012

<p>6th EBL NBO Officers' Seminar Thursday 2nd February to Sunday 5th February 2012 Danubius Hotel Flamenco Budapest - Hungary</p>

Dear President, Officers and NBO's delegates,

We have so far registered delegates from 32 federations and thank them for participating. The principal aim of the seminar is the exchange of ideas on how to improve all aspects of bridge in our member countries.

For those of you who have not yet registered we are pleased to advise that we have extended the dead-line to the **January 18, 2012**. Please send an email to secretariat@europeanbridge.org with copy to jankamras@comhem.se. As per the attached letter of November 29, 2011 the EBL will cover the cost of accommodation and all meals (except the free evening on Friday) for up to two delegates staying in single rooms.

Also enclosed is the seminar programme, organized in plenary sessions and group sessions. As you can see, we have included all the topics you have requested us to address. You may, if you wish, also send us questions on any of the topics in advance, and we will attempt to answer them in Budapest.

At the gala dinner on Saturday the dress code is "smart casual" – jacket and tie.

We are looking forward to seeing you in Budapest.

Yours sincerely

Jan Kamras
NBOs Liaison Committee Chairman

Yves Aubry
EBL President